

**OUTTURN VARIANCES BY DEPARTMENT 2013/14**
**APPENDIX A**

DEPARTMENTS	Latest Approved Final	Actual Outturn	Health Adj.	Outturn	Outturn Variation
	£'000	£'000	£'000	£'000	£'000
<b>Executive Office</b>					
Chief Executives Office	1,535	1,549	(98)	1,451	(84)
Departmental Management	690	771	0	771	81
<b>Total Executive Office</b>	<b>2,225</b>	<b>2,320</b>	<b>(98)</b>	<b>2,222</b>	<b>(3)</b>
<b>Corporate Items</b>					
Capital Financing	9,458	8,800	0	8,800	(658)
Major Projects	0	9	0	9	9
Other Corporate Items	(3,173)	(2,710)	(58)	(2,768)	405
<b>Total Corporate Items</b>	<b>6,285</b>	<b>6,098</b>	<b>(58)</b>	<b>6,040</b>	<b>(245)</b>
<b>Corporate Services</b>					
Finance, Efficiencies, Technology & Assets	17,396	17,391	0	17,391	(5)
Democracy & Governance	4,933	4,919	0	4,919	(14)
Customer Services	5,030	4,834	0	4,834	(196)
Human Resources & Organisational Development	2,917	2,773	0	2,773	(144)
Departmental Management	262	307	0	307	45
<b>Total Corporate Services</b>	<b>30,538</b>	<b>30,224</b>	<b>0</b>	<b>30,224</b>	<b>(314)</b>
<b>People Directorate</b>					
Childrens Social Care	26,330	26,601	0	26,601	271
Co-operative Commissioning & Adult Social Care	73,849	75,990	0	75,990	2,141
Education, Learning & Family Support	18,214	17,544	0	17,544	(670)
Homes & Communities	11,849	10,949	0	10,949	(900)
Management and Support	241	261	0	261	20
Public Health *	0	0	0	0	0
<b>Total People Directorate</b>	<b>130,483</b>	<b>131,345</b>	<b>0</b>	<b>131,345</b>	<b>862</b>
<b>Place Directorate</b>					
Economic Development	1,903	1,966	0	1,966	63
Transport & Infrastructure	14,612	14,519	0	14,519	(93)
Planning	1,960	1,941	0	1,941	(19)
Environmental Services	25,121	24,871	0	24,871	(250)
Management & Support	(567)	(510)	0	(510)	57
<b>Total Place Directorate</b>	<b>43,029</b>	<b>42,787</b>	<b>0</b>	<b>42,787</b>	<b>(242)</b>
<b>Total General Fund budget</b>	<b>212,560</b>	<b>212,774</b>	<b>(156)</b>	<b>212,618</b>	<b>58</b>

\* Public Health is a net nil budget as fully funded via Government Grant

**TRADING ACCOUNT OUTURN 2013/14**

**APPENDIX B**

Activity	Trading Estimates	Outturn	Variation	Comments
	£'000	£'000	£'000	
City Market (inc Street Trading)	0	0	0	City Market Activities are run on a net nil budget requirement basis and outturn position is as budgeted.
Off/On Street Parking	(1,657)	(1,629)	27	Customer demand affected by adverse weather conditions over later part of financial year.
Taxi Trade	(114)	(94)	20	Deficit on trading account due to a reduction in Private Hire licence fees in order to manage trading reserve levels in line with
<b>Total Trading</b>	<b>(1,771)</b>	<b>(1,723)</b>	<b>47</b>	